

## PHSSR Research in Progress Webinar Series Speaker Biographies

Wednesday, December 2, 2015, 12:00–1:00pm ET

### Assessing the Impact of Economic Recession on Public Health Outcomes: Exploring New Methods and Measures

#### Presenters



[Anna P. Schenck, PhD, MSPH](#), directs the Public Health Leadership Program and the North Carolina Institute for Public Health at the UNC Gillings School of Global Public Health, where she is also Professor of the Practice and Associate Dean for public health practice. She holds a doctorate in epidemiology and a master's degree in public health education, both from the University of North Carolina at Chapel Hill. Dr. Schenck is an "interventionist epidemiologist" who works to identify and use data to improve the health of the public. Prior to joining UNC, Dr. Schenck worked with the Quality Improvement Organization (QIO) for North and South Carolina working to improve the systems, processes and outcomes for Medicare enrollees. While at the QIO, she led two national projects to develop quality measures for colorectal cancer screening and hospice care. Dr. Schenck has worked in a local health department as a health educator and as an epidemiologist, and has extensive experience in measure development and assessing the scientific soundness of measures. Dr. Schenck has served on national measurement panels, including the Cancer Data and Methods Panel for the National Quality Forum, the Expert Workgroup for Clinician Level Measures for Palliative Care sponsored by NCQA and the National Health Security and Preparedness Index model design group. Dr. Schenck chairs the scientific advisory committee for the America's Health Ranking. [anna.schenck@unc.edu](mailto:anna.schenck@unc.edu)



[Anne Marie Meyer, PhD](#) is an epidemiologist who focuses on inter-disciplinary methods for leveraging large, real-world, and observational data for public health and outcomes research. As Director of the Integrated Cancer Information and Surveillance System (ICISS), she leads the development of a "big data" research platform which combines data from the state cancer registry, multiple payers, epidemiologic cohorts, medical records, census and other ecological data sources. Using a "team science" approach, the ICISS team is developing novel methods to help identify, organize, manage, and use big data in order to make the data more accessible to patients, clinicians, researchers and public health practitioners. She is an Assistant Professor in the Department of Epidemiology at UNC Gillings School of Global Public Health, a member of the Lineberger Cancer Center, research fellow at the Sheps Center for Health Services Research and a faculty member of the Carolina Health Informatics Program (CHIP). [meyera@email.unc.edu](mailto:meyera@email.unc.edu)

#### Commentary



[Michael A. Stoto, PhD](#) is Professor of Health Systems Administration and Population Health in the School of Nursing & Health Studies at Georgetown University, and is a statistician, epidemiologist, and a health services researcher. His substantive research interests include public health practice, particularly emergency preparedness; drug and vaccine safety; infectious disease policy; and ethical issues in research and public health practice. Prior to joining Georgetown, Dr. Stoto was a Senior Statistician at the RAND Corporation and the

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## Systems for Action

*Systems and Services Research to Build a Culture of Health*



Associate Director for Public Health in the Center for Domestic and International Health Security. Dr. Stoto is also an Adjunct Professor of Biostatistics at the Harvard School of Public Health. He is a recognized expert on population health and public health assessment, where his work includes systems-oriented evaluations of public health surveillance systems at the local to global level, addressing both statistical methods and public health practice issues. Dr. Stoto has developed methods for evaluating community health assessments and performance measures and worked with state and local health departments, especially in the Washington DC metropolitan area, to implement these methods. He is an expert in public health systems research (PHSR), focusing on applying and developing rigorous mixed-methods approaches to studying and evaluating federal, state, and local public health systems. His recent PHSR focused on public health emergency preparedness, regionalized public health services, and methods development for emergency preparedness capability assessments based on exercises and actual events. [stotom@georgetown.edu](mailto:stotom@georgetown.edu)

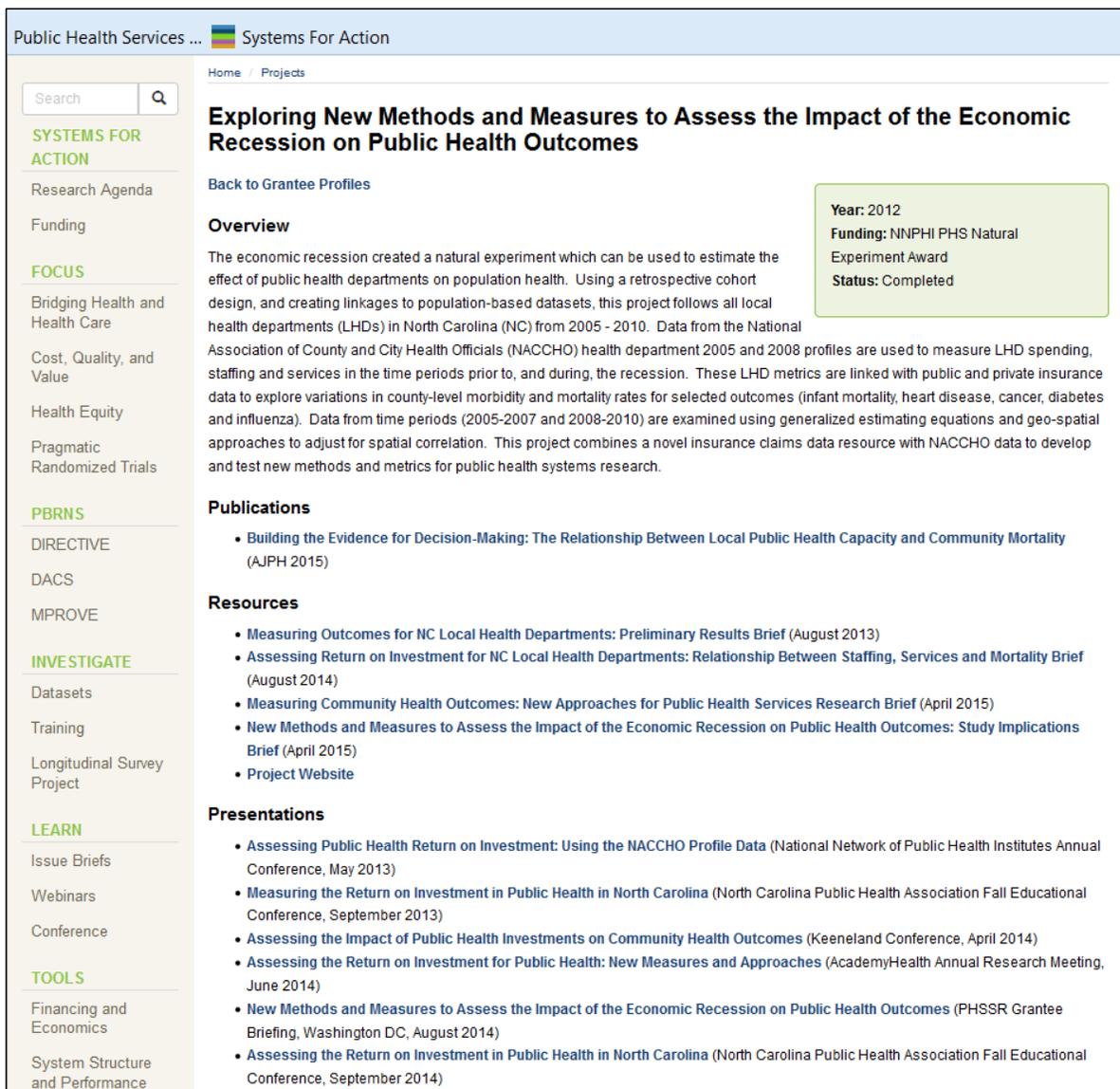


**L. Layton Long, Jr, MSA, REHS** is Public Health Director for the Chatham County Health Department in Pittsboro, North Carolina. Mr. Long has worked in the public health field since 1988, including the environmental health services of Union, Transylvania, and Buncombe county health departments. He has also served as the as State Environmental Health Director in North Carolina's Department of Health and Human Services and Health Director for Davidson County. He earned degrees from Central Michigan University and North Carolina Wesleyan College, and served four years in the United States Air Force.

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## Assessing the Impact of Economic Recession on Public Health Outcomes: Exploring New Methods and Measures

**Project Webpage:** <http://www.publichealthsystems.org/projects/exploring-new-methods-and-measures-assess-impact-economic-recession-public-health-outcomes>



The screenshot shows a webpage for the project "Exploring New Methods and Measures to Assess the Impact of the Economic Recession on Public Health Outcomes". The page is part of the "Systems For Action" project on the "Public Health Services" website. It features a navigation menu on the left with categories like "SYSTEMS FOR ACTION", "FOCUS", "PBRNS", "DIRECTIVE", "INVESTIGATE", "LEARN", and "TOOLS". The main content area includes an overview, publications, resources, and presentations. A summary box on the right indicates the project was completed in 2012, funded by NNPHI PHS Natural Experiment Award.

Public Health Services ... Systems For Action

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Funding

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### Exploring New Methods and Measures to Assess the Impact of the Economic Recession on Public Health Outcomes

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**Overview**

The economic recession created a natural experiment which can be used to estimate the effect of public health departments on population health. Using a retrospective cohort design, and creating linkages to population-based datasets, this project follows all local health departments (LHDs) in North Carolina (NC) from 2005 - 2010. Data from the National Association of County and City Health Officials (NACCHO) health department 2005 and 2008 profiles are used to measure LHD spending, staffing and services in the time periods prior to, and during, the recession. These LHD metrics are linked with public and private insurance data to explore variations in county-level morbidity and mortality rates for selected outcomes (infant mortality, heart disease, cancer, diabetes and influenza). Data from time periods (2005-2007 and 2008-2010) are examined using generalized estimating equations and geo-spatial approaches to adjust for spatial correlation. This project combines a novel insurance claims data resource with NACCHO data to develop and test new methods and metrics for public health systems research.

**Publications**

- [Building the Evidence for Decision-Making: The Relationship Between Local Public Health Capacity and Community Mortality](#) (AJPH 2015)

**Resources**

- [Measuring Outcomes for NC Local Health Departments: Preliminary Results Brief](#) (August 2013)
- [Assessing Return on Investment for NC Local Health Departments: Relationship Between Staffing, Services and Mortality Brief](#) (August 2014)
- [Measuring Community Health Outcomes: New Approaches for Public Health Services Research Brief](#) (April 2015)
- [New Methods and Measures to Assess the Impact of the Economic Recession on Public Health Outcomes: Study Implications Brief](#) (April 2015)
- [Project Website](#)

**Presentations**

- [Assessing Public Health Return on Investment: Using the NACCHO Profile Data](#) (National Network of Public Health Institutes Annual Conference, May 2013)
- [Measuring the Return on Investment in Public Health in North Carolina](#) (North Carolina Public Health Association Fall Educational Conference, September 2013)
- [Assessing the Impact of Public Health Investments on Community Health Outcomes](#) (Keeneland Conference, April 2014)
- [Assessing the Return on Investment for Public Health: New Measures and Approaches](#) (AcademyHealth Annual Research Meeting, June 2014)
- [New Methods and Measures to Assess the Impact of the Economic Recession on Public Health Outcomes](#) (PHSSR Grantee Briefing, Washington DC, August 2014)
- [Assessing the Return on Investment in Public Health in North Carolina](#) (North Carolina Public Health Association Fall Educational Conference, September 2014)

**Year:** 2012  
**Funding:** NNPHI PHS Natural Experiment Award  
**Status:** Completed

**For more information on Pragmatic Randomized Trials:** <http://publichealthsystems.org/pragmatic-randomized-trials>

# Systems for Action

*Systems and Services Research to Build a Culture of Health*



## ***PHSSR Research-In-Progress Webinar***

*Wednesday, December 2, 2015*

*12:00-1:00pm ET*

*Cost, Quality and Value of Public Health Services*

# **Assessing the Impact of Economic Recession on Public Health Outcomes: Exploring New Methods and Measures**

**Note:** *Download today's presentation and speaker bios from the 'Resources' box in the top right corner of the screen.*

# Agenda

**Welcome: C. B. Mamaril, PhD**, *Systems for Action* National Program Office;  
Research Assistant Professor, U. of Kentucky College of Public Health

***“Assessing the Impact of Economic Recession on Public Health Outcomes: Exploring New Methods and Measures ”***

**Presenters: Anna P. Schenck, PhD, MSPH**, Associate Dean for Public Health Practice [anna.schenck@unc.edu](mailto:anna.schenck@unc.edu) and **Anne Marie Meyer, PhD**, Research Assistant Professor, Epidemiology [meyera@email.unc.edu](mailto:meyera@email.unc.edu), UNC Gillings School of Global Public Health

**Commentary: Michael A. Stoto, PhD**, Health Systems Administration & Population Health, Georgetown University [stotom@georgetown.edu](mailto:stotom@georgetown.edu)

**L. Layton Long, Jr., MSA, REHS**, Chatham County Public Health Department, Pittsboro, NC [layton.long@chathamnc.org](mailto:layton.long@chathamnc.org)

**Questions and Discussion**

# Presenters



## **Anna P. Schenck, PhD, MSPH**

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Professor of the Practice and Associate Dean,  
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## **Anne Marie Meyer, PhD**

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[meyera@email.unc.edu](mailto:meyera@email.unc.edu)

UNC Gillings School of Global Public Health

# New methods and measures to assess the impact of the economic recession on public health outcomes

Anna P. Schenck, PhD, MSPH

Anne Marie Meyer, PhD



# Public Health Challenges

- Local health departments are increasingly expected to demonstrate the value of their programs and services
- New data sources and methodological approaches offer enhanced opportunities for measuring public health outcomes
- Our study explored demonstrating the value of public health services with both traditional and new methods and measures



# Why North Carolina?

- North Carolina was hit particularly hard by the recession
- NC LHDs have asked for ways to better measure their value
  - Can you help us evaluate the work we do and measure ROI and health outcomes?
  - *What we need is cost-benefit analysis - information on how to save money and still have impact*
  - ◇ Local health departments need help communicating the value of what we do
  - *We need to create a better understanding of the definition and “value added” of government public health*



# What approach should we use to measure value?

- Cost benefit
  - Are the benefits greater than the costs?
    - Requires benefits to be translated into dollar amounts
- Cost effectiveness
  - What is the cost per unit of outcome?
    - Outcomes are measured in units that are appropriate to the condition targeted
- Cost utility
  - What is the cost per standard unit of outcome?
    - Outcomes are measures in a standard unit (e.g.: QALY)
- All approaches require measures of costs and outcomes



# What do we know already?

- Local public health spending has been shown to be associated with local health department (LHD) performance of essential services and improved community health outcomes (Mays and Smith, 2009)
- The economic recession in 2008 resulted in decreased funding for LHDs
- We wanted to know:  
*If more spending meant better performance and improved health outcomes.....was the opposite true?*
- We examined the impact of reductions in LHD spending, staffing and services on community health outcomes



# Study Aims

- In the context of the economic recession, assess the relationship:
  - between public health spending, staffing and the provision of public health services
  - between spending, staffing, services and health outcomes
- Develop and examine the feasibility and responsiveness of new measures of population health to respond to changes in public health services.



# Methods

- Study design
  - Using a natural experiment design, we followed North Carolina LHDs from 2005 – 2010
  - 85 LHDs representing 100 NC counties
- Data sources
  - National Association of County and City Health Officials (NACCHO) profiles of LHD (2005, 2008)
  - CDC and NC Mortality and population data (2005-2010)
  - Integrated cancer information and surveillance system (ICISS) containing health insurance claims (2005-2010)



# Measures for LHD spending, staffing and services

- All measures came from NACCHO profiles (2005 and 2008)
- Spending was captured using expenditure data for most recent fiscal year
  - Our measure was expressed as dollars per capita, based on service delivery area of LHD
- Staffing included full-time, part-time and contractual employees
  - Our measure was expressed as full-time-equivalent (FTEs) per jurisdictional population
- Services were measured following the approach of Mays and Smith 2009
  - As a percent of the total services that could be offered
  - Examining whether individual services were provided



# Measures for health outcomes

- Rates calculated separately for each outcome for the service delivery area of each LHD for two time periods using three years of data: 2005 – 2007 and 2008 – 2010
- Mortality
  - 5 mortality outcomes were examined using National Vital Statistics and ICD9 codes: cancer, heart disease, diabetes, influenza and infant mortality
- Morbidity and Prevention
  - indicators of illness and preventive behaviors using published or constructed ICD9 code sets:
    - hospitalizations for heart disease, cancer, diabetes and influenza
    - outpatient care for reportable conditions (i.e.: sexually transmitted diseases (STDs) and foodborne illnesses)
    - mammography and colorectal cancer test use using age and sex appropriate denominators



# About the Integrated Cancer Information Surveillance System (ICISS)

- Developed to study cancer in North Carolina
  - data are not limited to cancer cases or cancer treatments
  - Includes data on all persons enrolled in the participating insurance plans for all services received
- Contains administrative and claims data for NC residents covered under Medicare, Medicaid, and private insurance plans
- Represents 65% of the NC population



# Analytic approach

- Multilevel models that incorporated the longitudinal structure of the data
  - Every LHD had two time points
- Explored geographic variation of each exposure and outcome



# Results: public health spending

- Spending
  - We observed a wide variation in spending across LHD (from \$35 per capita to \$218 per capita)
  - In the aggregate, spending increased from 2005 to 2008
    - 10 LHDs saw a decrease in spending (all 10 served rural areas)
  - Higher spending was associated ( $p < 0.0001$ ) with:
    - Increased staffing, measured as full time equivalent (FTE)
    - Increased provision of selected services (medical care and specialty care)



## Results: Staffing and services

- Staffing
  - Wide variation in staffing across LHDs
  - In the aggregate, staffing decreased from 2005 to 2008 with 36 LHDs having fewer staff
- Services
  - Wide variation on the types and levels of services provided
    - Almost all provided high levels of clinical preventive services
    - Level of some services (e.g.: environmental services and home health services) more varied



# Mortality results

- Spending was not associated with any of the mortality outcomes examined
- Staffing was associated with infant mortality
  - Increased FTE was associated with decreased infant mortality ( $p < 0.05$ )
- Provision of medical treatment services was associated with decreased infant mortality
  - Examining individual services within the medical treatment services category, two services were associated with reduced infant mortality: prenatal care and obstetrical care



# Translating the infant mortality finding

- Implication of these findings is that provision of these services by LHDs in 2008 may have resulted in 100-200 fewer infant deaths



# Exploring Burden of Disease: Data Linkages

- Era “Big Data”
- Able to link disparate datasets together
  - Aggregated data
  - Large number of new resources might be useful for public health (PCORnet, All Payer Claims Database, Nielsen, etc.)
- New datasets = new challenges
- Need Novel Analytic Methods
  - Sampling frame
  - Ecologically connected
  - Non-independent observations



# Multi-payer Dataset for Measuring Morbidity

- Outcome data: morbidity measures using claims data from ICISS
- LHD spending and services
- County level covariates from the Area Resource File



# Validation with State Inpatient Data (SID)

- Synthetic population estimate created using census data and claims enrollment for denominators and rates from claims in numerator

$$\frac{[\geq 65 \text{ Medicare} + (< 65 \text{ Medicaid} + < 65 \text{ Private}^*)]}{\geq 65 \text{ Medicare} + < 65 \text{ (all insured census)}}$$

Where  $\text{Private}^* = (\text{Private event rate}) \times [\text{Insured} < 65 \text{ (from census)} - \text{Medicaid} < 65]$

- Pearson correlation coefficient 0.94 for influenza & 0.80 for heart disease
  - Slightly lower than the data from SID because it excludes uninsured and multiple hospitalizations.



# Claims-based measures for morbidity

	2005		2008		Change 2008 –2005	
	Mean	SD	Mean	SD	Mean	SD
<i>Preventive Services Rate per 1,000 population</i>						
Breast cancer testing	433.0	36.6	440.8	41.5	7.84	25.51
Colorectal cancer testing	209.0	32.0	158.8	23.9	-50.18	20.99
Cervical cancer testing	369.6	40.4	366.0	40.5	-3.69	32.32
Reportable diseases including flu and STDs	24.0	4.2	30.7	6.1	6.69	4.7
<i>Hospitalization Rate per 1,000 population</i>						
Heart diseases	11.1	2.6	9.6	2.5	-1.45	1.04
Flu/pneumonia	4.3	1.4	3.5	1.5	-0.81	0.70
Cancer	3.7	0.9	3.4	0.8	-0.34	0.61



# Associations with Spending, Staffing, Services

- Small but significant associations observed with outcomes: breast & cervical cancer testing, hospitalizations for heart disease, and reportable diseases
- Hospitalizations for heart disease was only measure associated with spending
  - On average an increase in 1% spending across the LHDs would result in 91 fewer hospitalizations
- Primary care services were associated with increased breast/colon testing as well as increased reportable diseases
- Regulatory and licensing facility services were associated with decreased reportable diseases



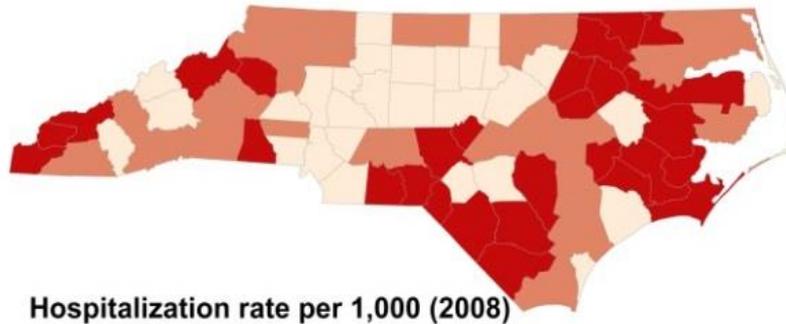
# Geospatial approach to understand contextual variables

- Independence of observations are violated in standard biostatistical models
  - “Sharing” between LHDs
- Tobler’s Law: *Everything is related to everything else, but near things are more related than distant things*
- LISA + geospatial modeling
  - LISA maps are univariate
  - Spatial lag models can identify the magnitude of the “sharing” effect (aka, spatial dependence)



# Mapping 2008 Rates

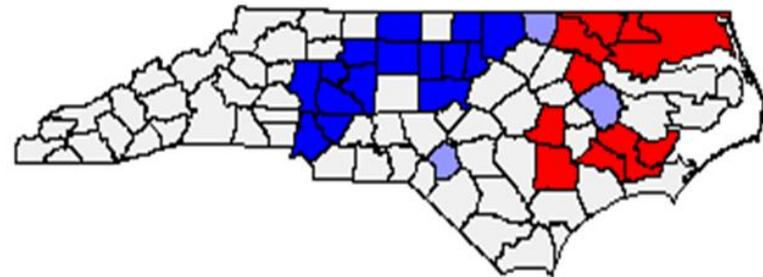
## Crude Hospitalization Rate of Hospitalizations for Heart Disease by LHD



Hospitalization rate per 1,000 (2008)

- 4.6 - 8.3
- 8.4 - 10.6
- 10.7 - 15.7

## LISA Map Demonstrating Clusters in the Rate of Hospitalizations for Heart Disease by LHD



- High-High
- High-Low
- Low-Low
- Low-High



# Spatial Lag Model Results

- Demonstrated that the rate of hospitalizations between an LHD and that of its neighbors is related
  - AFTER controlling for contextual variables
- Several contextual variables significantly associated with the outcome
- Higher rates of disease:
  - Percent non-white population
  - Percent of population over 65
  - Number of hospital beds per 100,000 populations
  - Medical treatment delivered by an LHD
- Lower rates of disease:
  - Increasing the percent of population with college degrees
  - Urban LHDs
- No cross-sectional association with spending in the spatial model



# Conclusions

- Linked data resources can potentially provide valid measures of disease morbidity
- GIS mapping can identify significant variation and clustering of disease
- Spatial regression model identifies important contextual variables – “shared” between LHDs
- By combining data and methods approaches can better explore challenging constructs such as contextual variables and time



# Methods Challenges

- NACCHO data are self-report
  - Unknown validity and reliability
- Funding for how services are provided is highly variable across LHDs
  - Imperfect crosswalk between NACCHO categories and service categorization at the local level
- Missed events (ICD-9, uninsured)
- Small sample size
- Unable to identify Instrumental Variable (IV)



# Implications for PHSSR

- Era of increasing fiscal pressures – need better understanding of context to maximize ROI
- Capitalize on data infrastructure developments
  - Public Health can be important partner
    - Data & context!
- Partner with multi-disciplinary stake-holders to develop inter-disciplinary methods



# Research Products

- Research Briefs (<http://sph.unc.edu/nciph/research-2/>)
  - Measuring Outcomes for NC Local Health Departments: Preliminary Results
  - Assessing Return on Investment for NC Local Health Departments: relationship between spending, services and mortality
  - Measuring community health outcomes: new approaches for public health services research
  - New methods and measures to assess the impact of the economic recession on public health outcomes: Study implications
- Publication
  - Building the Evidence for Decision-Making: The Relationship Between Local Public Health Capacity and Community Mortality (AJPH 2015)



## Next steps

- Finalize additional publications
  - Methods
  - Morbidity
- Looking for partner states with comparable data to further the development of more proximal outcome measures



# Acknowledgements

This research was funded by a grant from the Robert Wood Johnson Foundation.

Work on this study was also supported by the Integrated Cancer Information and Surveillance System (ICISS), UNC Lineberger Comprehensive Cancer Center with funding provided by the University Cancer Research Fund (UCRF) via the State of North Carolina.

Feedback and collaboration through the North Carolina Public Health Association Academic/Practice-Based Research Section.

The authors also express appreciation to the National Association of County and City Health Officials for the use of survey data of local health departments.



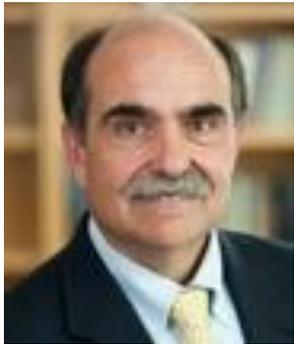
# Research Team

- **UNC Gillings School of Global Public Health**
  - Anna P. Schenck, PhD, MSPH
  - Anne Marie Meyer, PhD
  - Bill Carpenter, PhD
  - Dorothy Cilenti, DrPH, MSW
  - Carol Gunther-Mohr, MA
- **UNC Lineberger Comprehensive Cancer Center**
  - Anne Marie Meyer, PhD
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- **Chatham County Health Department**
  - Layton Long, MSA, REHS, Health Director



# Commentary

## Research:



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Comments on  
“New methods and measures to  
assess the impact of the economic  
recession on public health  
outcomes”  
by Schenck & Meyer

Michael A. Stoto, PhD  
PHSSR Grantee Briefing  
December 2, 2015

# Schenck & Meyer findings

- Overall spending not associated with any of the mortality outcomes examined
- Staffing and provision of medical treatment services associated with decreased infant mortality
  - especially prenatal care and obstetrical care
- Just as you would expect
  - when you focus on the outcomes most likely to be associated with the “intervention”
  - e.g. Case & Deaton (2015) and Sommers (2014)
- Would the same be true for
  - provision of colorectal cancer tests and
  - colorectal cancer (after an appropriate time lag)?

# Rising morbidity and mortality in midlife among white non-Hispanic Americans in the 21st century

Anne Case<sup>1</sup> and Angus Deaton<sup>1</sup>

PNAS 2015, Nov. 2 published ahead of print

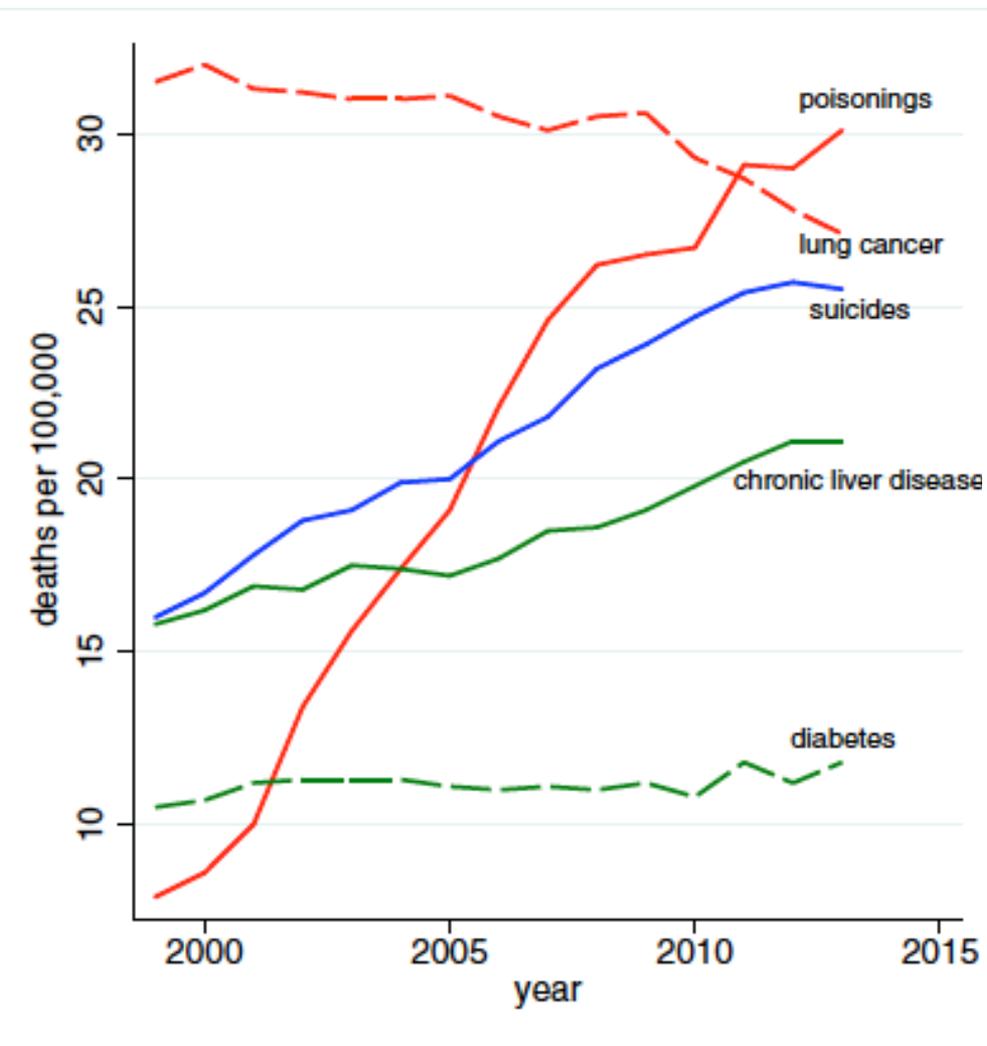


Fig. 2. Mortality by cause, white non-Hispanics ages 45-54.

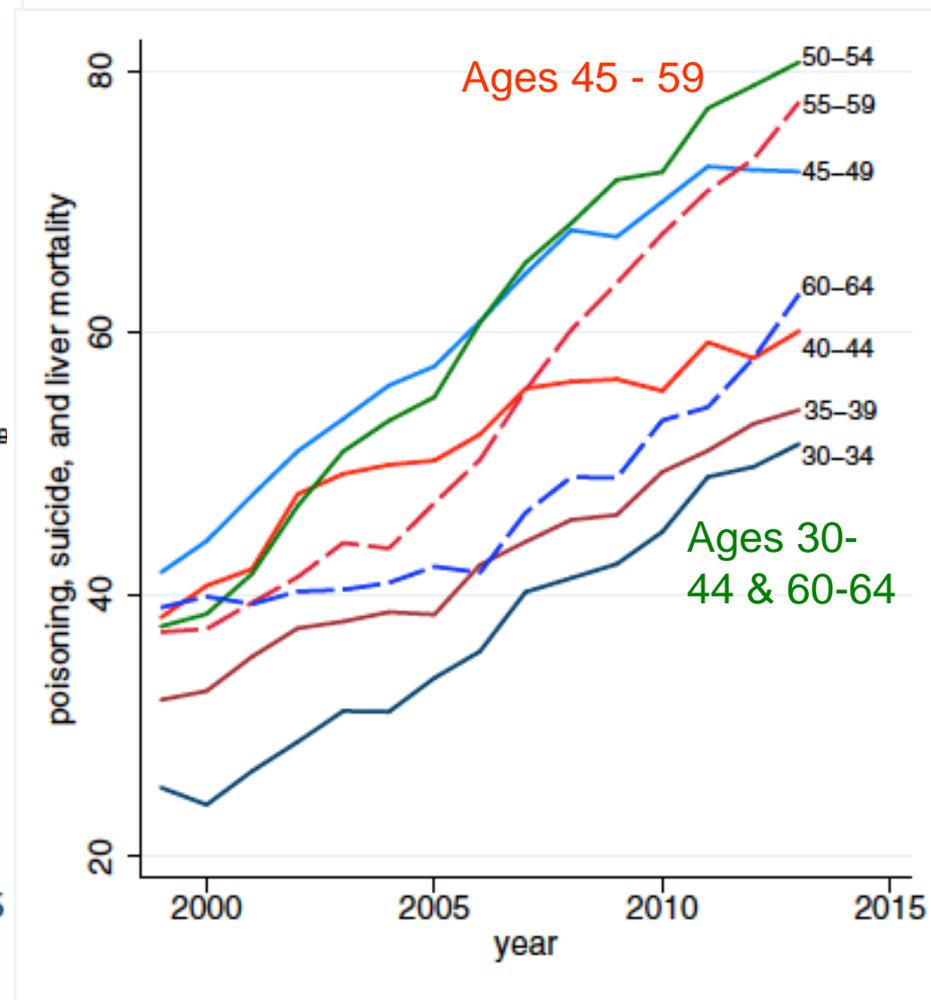


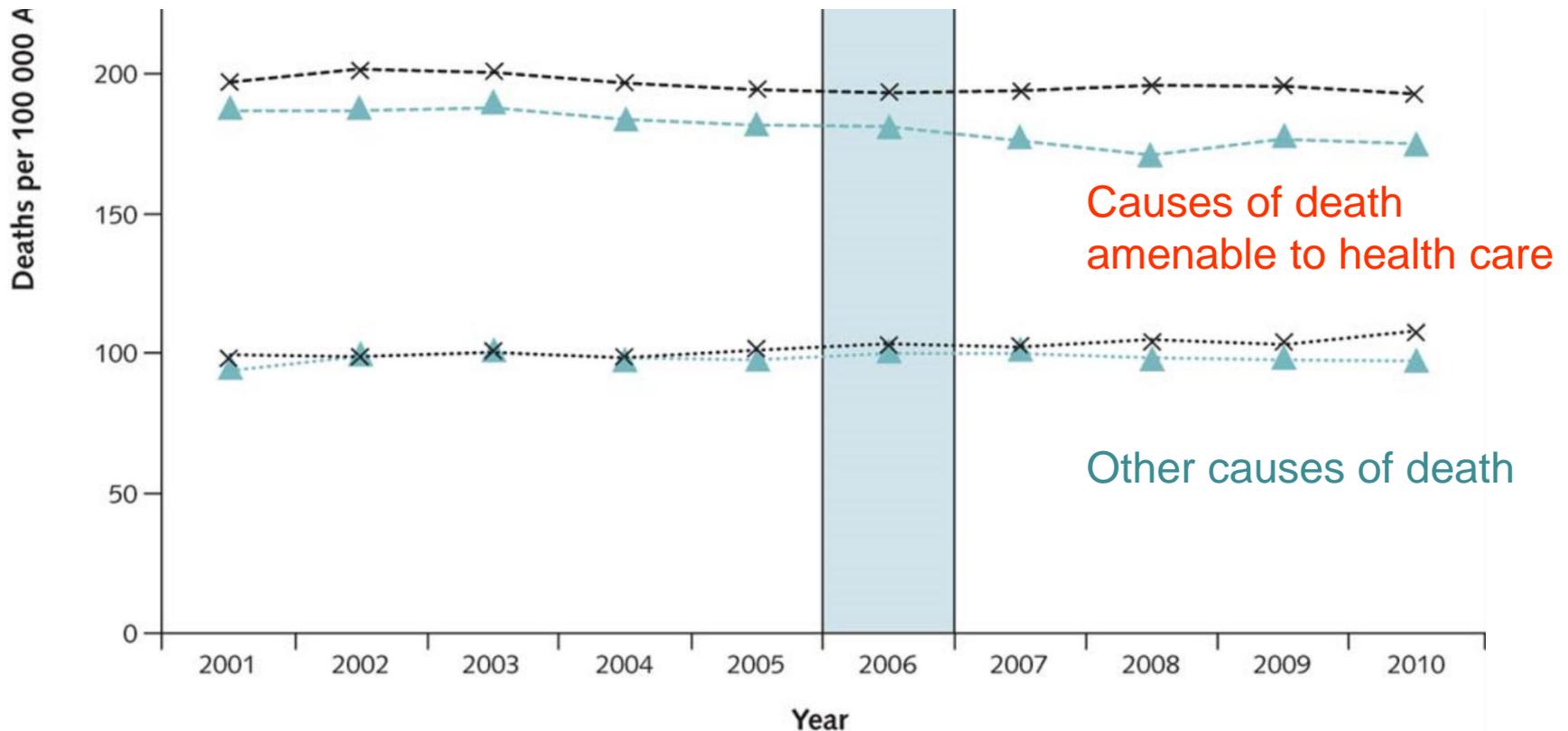
Fig. 4. Mortality by poisoning, suicide, chronic liver disease, and cirrhosis, white non-Hispanics by 5-y age group.

# Changes in Mortality After Massachusetts Health Care Reform

## A Quasi-experimental Study

Benjamin D. Sommers, MD, PhD; Sharon K. Long, PhD; and Katherine Baicker, PhD

*Ann Intern Med.* 2014;160(9):585-593.



Reform associated with a significant decrease in all-cause mortality compared with matched control counties (-2.9%;  $P=0.003$ ). Deaths from causes amenable to health care also significantly decreased (-4.5%;  $P=0.001$ ). Changes were larger in counties with lower household incomes and higher pre-reform uninsured rates.

# Why does this matter?

- Methodologically, focusing on the mortality outcomes most likely to be associated with the public health services provided
  - is the most sensitive test of the impact of those services, and of the associated funding
  - other mortality outcomes serve as a control
- Practically, local health officials have little control over their department's total budget
  - However, they have more influence over spending and staffing on particular services
    - reallocating available funds
    - applying for external funds
    - collaborating with with local healthcare providers engaged in value-based purchasing

# Commentary

## Practice:



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Comments Presented by Anna P. Schenck, PhD

# Practice implications

- Health departments are increasingly expected to justify services provided
  - Measures of more proximal outcomes are needed
  - Claims /clinical data could help LHDs target and justify their services
- Health departments should be looking to maximize available resources through partnering (hospitals, non-profits and academia)
- Health departments must assess the services being provided
  - Collaborative evaluation needed for cross jurisdictional programs
- Health departments must look closely at the local data
  - Better data = better decisions



# Questions and Discussion



# Systems for Action

*Systems and Services Research to Build a Culture of Health*



## Announcing: 2015 Call for Proposals

<http://systemsforaction.org/funding-opportunities>

- 12 or 24 month projects, up to \$100 or 250K funding
- Informational webinar on Dec. 18, 2015
- Letters of Intent due January 12, 2016
- Invited full proposals due March 2016
- Grants initiated June 2016

*Funded by the Robert Wood Johnson Foundation*

# Webinar Archives

<http://www.publichealthsystems.org/phssr-research-progress-webinars>

## Upcoming Webinars

Wed, Dec. 9 (12-1pm ET/ 9-10am PT)

### **IMPROVING THE REACH AND EFFECTIVENESS OF STD PREVENTION, SCREENING, AND TREATMENT SERVICES IN LOCAL PUBLIC HEALTH SYSTEMS**

Lynn Silver, MD, MPH, Senior Advisor for Chronic Disease and Obesity  
Public Health Institute, California

Wed, Jan 13 (12-1pm ET/ 9-10am PT)

### **INTEGRATING HEALTH CARE AND PUBLIC HEALTH TO IMPROVE EARLY HIV DETECTION AND CONTROL**

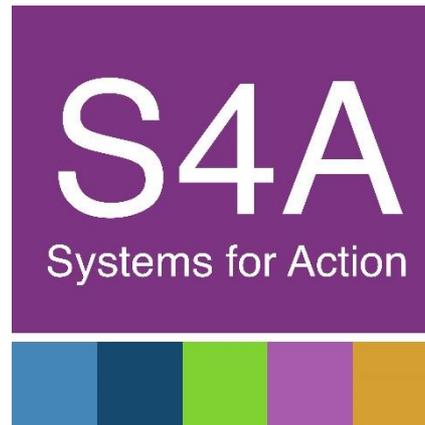
Deborah Porterfield, MD, RTI International, North Carolina

Thurs, Jan. 21 (1-2pm ET/ 10-11am PT)

### **LEVERAGING A HEALTH INFORMATION EXCHANGE INNOVATION TO IMPROVE THE EFFICIENCY OF PUBLIC HEALTH DISEASE INVESTIGATION**

Janet Baseman, PhD, MPH, Debra Revere, MLIS, MA, and Ian Painter, PhD  
University of Washington

Thank you for participating in today's webinar!



For more information about the webinars, contact:

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